

BOARD OF PILOT COMMISSIONERS
for the Bays of San Francisco, San Pablo, and Suisun

Finance Committee

November 9, 2026, at 10:00 a.m.

MEETING AGENDA

OPEN MEETING

1. Call to Order and Roll Call. (Chair Rodriguez)

2. Public comments on matters on the agenda or not on the agenda.

3. Review and approval of Finance Committee meeting minutes. (Chair Rodriguez)

   Possible Committee action to approve the minutes from the Finance Committee meeting held on August 17, 2026.

4. Update on status of shipping activity and discussion of shipping trends and possible impacts for the remainder of the Fiscal Year (FY)/calendar year. (Committee Member Jacob, Committee Member McIntyre, and Assistant Director Millspaugh)

5. Update and discussion on key Board projects for FY 27/28: IT Modernization Project, BOPC Facilities, Legal Matters, Training Program, and the Board Operations funds in support of the projects. (Assistant Director Millspaugh)

6. Review FY 2025-26 and year-to-date FY 2026-27 Board fund condition, revenue and expenditure projections and monthly data for all pilotage fees and vessel moves and their effect on Board-approved surcharges. (Assistant Director Millspaugh)

   A. Review Board Operations Surcharge rate (currently at 6.5% of all pilotage fees, effective July 1, 2025). **Possible recommendation to the Board to adjust the Board Operations Surcharge rate, if warranted.**

   B. Review Trainee Training Surcharge rate (currently at $30/trainee/move, effective July 1, 2026), and the revenues, expenditures, and reserve balance. **Possible recommendation to the Board to adjust the Trainee Training Surcharge rate, if warranted.**

   C. Review Pilot Continuing Education Surcharge rate (currently at $50/move, effective April 1, 2026), and the revenues, expenditures, and reserve balance. **Possible recommendation to the Board to adjust the Pilot Continuing Education Surcharge rate, if warranted.**

   D. Review Pilot Boat Surcharge rate (currently at $0.020 per gross registered ton, effective April 1, 2025), and the revenues, expenditures, and reserve balance. **Possible recommendation to the Board to adjust the Pilot Boat Surcharge rate, if warranted.**

7. Updates and discussion regarding the new Pilot Station Boat Build Project. (Committee Member McIntyre)

8. Comments from the public and Committee Members on matters not on the agenda. (Chair Rodriguez)

9. Schedule the next Committee meeting, and proposals for the next Committee meeting agenda. (Chair Rodriguez)

10. Adjournment. (Chair Rodriguez)

6-01. Summary of Revenue, Fund Condition, and Budget Authority, FY 2026-27,YTD July 2026 (FM01; 10/28/2026)

BOARD OF PILOT COMMISSIONERS
Fund Condition Statement
Fiscal Year 2026-27
As of FI$Cal Period 01

FUND 0290 CONDITION STATEMENT	Board Operations 2030010	Trainee Training 2030019291	Continuing Education 2030019292	Fund 0290 Total	FUND 3439 CONDITION STATEMENT Pilot Boat Program 2030026 & Fund 3429 Total
Beginning Fund Balance 6/30/2025-FM12 Report	**4,301,726**	**1,259,911**	**826,390**	**6,388,027**	**20,265,268**
Prior Year Expenditure Adjustments	1,928	-1,824	0	**104**	
Prior Year Revenue Adjustments	0	0	0	**0**	
Adjusted Beginning Fund Balance-Matches 25/26 FCS	**4,303,654**	**1,258,087**	**826,390**	**6,388,131**	**20,265,268**
Actual Revenues to Date	0	0	0	**0**	0
Actual Expenditures to Date	-724,136	-146,128	0	**-870,264**	-70,966
Direct Fund Transfers Out					
Subtotal	**-724,136**	**-146,128**	**0**	**-870,264**	**-70,966**
Ending Fund Balance 7/31/2026	**3,579,518**	**1,111,960**	**826,390**	**5,517,867**	**20,194,302**
Pro-Rata	-251,762	0	0	**-251,762**	
Future Revenue Projection	2,556,960	556,540	307,950	**3,421,450**	6,845,360
Future Expenditure Projection	-1,423,232	-548,106	-61,712	**-2,033,050**	-70,966
Actual Encumbrances to Date	-616,034	-126,066	-300,288	**-1,042,388**	0
Projected Fund Balance 6/30/2027	**3,845,450**	**994,327**	**772,340**	**5,612,117**	**26,968,696**

BUDGET AUTHORITY STATEMENT - FUND 0290	Board Operations 2030010	Trainee Training 2030019291	Continuing Education 2030019292	Fund 0290 Total	BUDGET AUTHORITY STATEMENT - FUND 3439 Pilot Boat Program 2030026 & Fund 3439 Total
Budget Authority	**5,240,000**	**1,065,000**	**417,000**	**6,722,000**	**20,265,268**
Actual Expenditures to Date	-722,208	-147,952	0	**-870,160**	-70,966
Encumbrances to Date	-616,034	-126,066	-300,288	**-1,042,388**	0
Estimated Future Expenditures	-1,423,232	-548,106	-61,712	**-2,033,050**	-70,966
Total Projected Expenditures	**-2,761,474**	**-822,124**	**-362,000**	**-3,945,598**	**-141,932**
Savings/Deficit	**2,478,526**	**242,876**	**55,000**	**2,776,402**	**20,123,336**

Note: For clarity, duplicate columns have been removed and/or consolidated. Items highlighted in green have been corrected for non-material errors in the original CHP report, specifically dates and budget authority amounts. These corrections do not affect the report's substantive findings.

6-02. BOPC Projected Fund Balances for JUNE 30, 2027

FORECASTS ARE BASED ON BILLING DATA

Legend: Orange cells are forecasts.

		Board Operations 2030010	Trainee Training 2030019291	Continuing Education 2030019292	Pilot Boat Program 2030026 & 3439	Total
A	**Ending Fund Balanace on 06/30/2026** (Based on CHP FM01; Report Date: 10/28/26)	**$4,301,726**	**$1,259,911**	**$826,390**	**$20,265,268**	**$26,653,295**
Forecasts and Surcharge Units of Measure						
B	Trainees (12-month Average; Forecast)		2.583			N/A
C	Moves (Trainee Training and Continuing Education Moves Shown; Forecast)		7,050	7,050		N/A
D	Gross Pilotage Revenue (Forecast)	$42,295,967				N/A
E	Tonnage (Forecast)				321,867,128	N/A
F	Surcharge Rate (12-month Average)	6.50%	$30.00	$50.00	$0.020	N/A
	Actual and Projected Revenue and Other Adjustments					
G	FY 2026-27 YTD Actual Revenue	$940,774	$96,720	$122,450	$2,215,731	$3,375,675
H = PRODUCT [B thru F] - G	Projected Surcharge Revenue (Based on FY 26-27 Forecasts)	$1,808,464	$449,585	$230,050	$4,221,611	$6,709,710
I	Actual + Projected SMIF Interest	$295,209	$0	$0	$858,241	$1,153,450
J	Projected Unencumbering Contracts (Placeholder; Actual TBD in April-May 2027)	$50,000	$0	$0	$0	$50,000
K	Projected 2026 Pilot Trainee Training Examination Fees	$0	$35,500	$0	$0	$35,500
L = SUM [G thru K]	**TOTAL Actual and Projected Revenue and Adjustments**	**$3,094,447**	**$581,805**	**$352,500**	**$7,295,584**	**$11,324,336**
	Actual and Projected Expenditures, Encumbrances, and Adjustments (including Pro Rata)					
M	FY 2026-27 YTD Actual Program Expenditures and Encumbrances	$1,340,171	$272,194	$300,288	$70,966	$1,983,619
N	Projected Program Expenditures and Encumbrances	$1,423,232	$548,106	$61,712	$780,626	$2,813,676
O	Projected ITMP Expenditures	$1,825,617	$215,624	$0	$359,373	$2,400,614
P	Projected Facilities Expenditures	$379,000	$0	$0	$0	$379,000
Q	Projected Legal Expenditures	$150,000	$0	$0	$0	$150,000
R	Projected Pro Rata (FY 2026-27; DOF Estimate 9/15/2026)	$251,762	$0	$0	$0	$251,762
S = SUM [L thru R]	**TOTAL Projected Expenditures, Encumbrances, and Adjustments (including Pro Rata)**	**$5,369,782**	**$1,035,924**	**$362,000**	**$1,210,965**	**$7,978,671**
T = A + L - S	**BOPC Projected Fund Balanaces on 6/30/2027**	**$2,026,392**	**$805,791**	**$816,890**	**$26,349,887**	**$29,998,960**
U	*FY 2027-28 Budget Authority (baseline program costs)*	*$2,379,012*	*$1,070,620*	*$417,000*	*$6,000,000*	
V = T ÷ U	*Projected Fund Balanace on 6/30/2027 vs. FY 2027-28 Budget Authority*	*85.2%*	*75.3%*	*195.9%*	*N/A*	

Notes: 1. FY 2026–27 forecasts for moves, gross pilotage revenue, and tonnage are based on Fiscal Year 2022-23 through 2026-27 billing actuals. 2. The trainee forecast assumes new trainees will join the program starting in January 2027 (2) and April 2027 (2) for a total of five active trainees, including the current active trainee (1). 3. SMIF interest estimates have been are based on YTD actuals and projections for the remainder of the FY. 4. Projected ITMP expenditures assume 100% of ITMP budget authority is expended. However, final ITMP system implementation costs are subject to negotiation. ITMP program expenditure allocations to the Trainee Training and Pilot Boat programs are based on the percentage of system functionality that supports each program. An allocation of $301,874 from the Pension program is not reflected in this table. 5. Funds budgeted for Legal expenses are included in the current budget as a matter of fiscal prudence and planning. The inclusion of Legal expenses does not imply that these funds in support of legal actions the Board is involved with will be expended, that a resolution(s) is anticipated, or that the matter(s) will be concluded in a particular manner. 6. Pro rata charges are assessed directly against the Board Operations fund and are not included in budget authority. These charges reduce the fund balance but do not count against the Board's expenditure authority.

6-03. Actual and Projected Budget Authorities for Fiscal Years 2026-27 through 2029-30

Actual and Projected Board Operations Approved Budget Authorities, Fiscal Years 2026-27 through 2029-30

				Fiscal Year Budget Authority			
Board Operations	**Status**	**Enacted Year**	**Funding Type**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
				Actual	*Projected*	*Projected*	*Projected*
1. ITMP				**2,702,488**	**117,500**	**117,500**	**117,500**
System Implementation	Enacted	2026-27	Limted Term	2,473,000	-	-	-
Maintenance & Operations	Enacted	2025-26	Ongoing	117,500	117,500	117,500	117,500
Caltrans Reimbursement	Enacted	2025-26	Limted Term	111,988	-	-	-
2. Board Operations				**2,008,512**	**2,070,512**	**2,122,512**	**2,122,512**
Baseline Budget Authority	Enacted	2026-27	Ongoing	1,907,512	1,907,512	1,907,512	1,907,512
Support	Enacted	2026-27	Ongoing	101,000	163,000	215,000	215,000
3. Facilities				**379,000**	**454,000**	**191,000**	**191,000**
Tenant Improvements	Enacted	2026-27	Limited Term	379,000	250,000	-	-
Rent Augmentation	Enacted	2026-27	Ongoing	-	191,000	191,000	191,000
Moving Expenses	Enacted	2026-27	Limited Term	-	13,000	-	-
4. Legal				**150,000**	**-**	**-**	**-**
Greger Matter	Enacted	2026-27	Limited Term	150,000	-	-	-
			TOTAL	**5,240,000**	**2,642,012**	**2,431,012**	**2,431,012**
Projected surcharge rate required to support budget authority, assuming Gross Pilotage Revenue of $42,412,998				*N/A*	*6.23%*	*5.73%*	*5.73%*

Notes: 1. Baseline Budget Authority funds the Board's core operating expenditures, including staff costs (salaries and benefits); interagency agreements and third-party contract costs (e.g., DOJ, CHP, Caltrans, SCO, and SFBP); lease costs for the current facility; and miscellaneous administrative costs such as telecommunications, printing, mailing, and other general expenses. Baseline Budget Authority will adjust annually to reflect changes to staffing costs. 2. Support provides funding for inflationary adjustments to interagency agreements and third-party contracts, as well as a small contingency allowance for unplanned expenditures. 3. Possible future budget adjustments for Fiscal Years 2027-28 through 2029-30 are not reflected in this table due to the confidentiality of the budget development process which precludes disclosure of budget information until enactment. 4. Funds budgeted for Legal expenses are included in the Fiscal Year 2026-27 budget authority as a matter of fiscal prudence and planning. The inclusion of Legal expenses does not imply that these funds in support of legal actions the Board is involved with will be expended, that a resolution(s) is anticipated, or that the matter(s) will be concluded in a particular manner.

6-04. Effect of Surcharge Changes on Annual Revenue Projections

Cell Format: *Adjusted Surcharge Rate* (***Annual Revenue Change***)

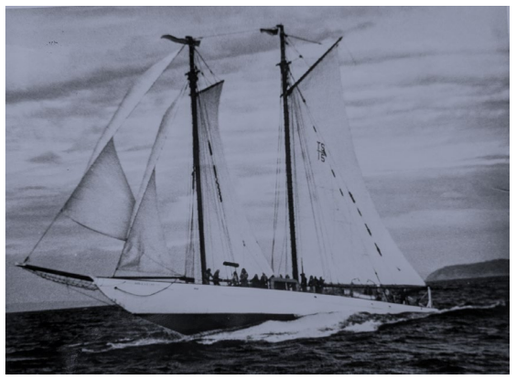
Surcharge	-2 Steps Away from Base	-1 Step Away from Base	Base Value	+1 Step Away from Base	+2 Steps Away from Base
Board Operations	6.00% (-$212,065)	6.25% (-$106,032)	6.50% ($0)	6.75% (+$106,032)	7.00% (+$212,065)
Trainee Training	$20 (-$181,368)	$25 (-$90,684)	$30 ($0)	$35 (+$90,684)	$40 (+$181,368)
Continuing Education	$40 (-$70,216)	$45 (-$35,108)	$50 ($0)	$55 (+$35,108)	$60 (+$70,216)
Pilot Boat	$0.018 (-$652,824)	$0.019 (-$326,412)	$0.020 ($0)	$0.021 (+$326,412)	$0.022 (+$652,824)

Narrative Explanation of Surcharge Rate Changes

The table illustrates the estimated revenue sensitivity to surcharge rate changes by category. The direction of the revenue impact (positive or negative) corresponds to the direction of the rate change.

- **Board Operations:** A 0.25% change in the surcharge rate results in an approximate annual revenue impact of $106,032 and a quarterly impact of $26,508.
- **Trainee Training:** A $5 change in the surcharge rate results in an approximate annual revenue impact of $90,684 and a quarterly impact of $22,671.
- **Continuing Education:** A $5 change in the surcharge rate results in an approximate annual revenue impact of $35,108 and a quarterly impact of $8,777.
- **Pilot Boat:** A $0.01 change in the surcharge rate results in an approximate annual revenue impact of $326,412 and a quarterly impact of $81,603.

Notes: 1. FY 2026–27 forecasts for trainees, moves, gross pilotage revenue, and tonnage are based on billing actuals. 2. The trainee forecast assumes new trainees will join the program starting in January 2027 (2) and April 2027 (2) for a total of five active trainees, including the current active trainee (1).



Appendix

Supporting Schedule: Summary of Revenue, Fund Condition, and Budget Authority, FY 2025-26 (FM12; Revised on 9/1/2026)

BOARD OF PILOT COMMISSIONERS
Fund Condition Statement
Fiscal Year 2025-26
As of FI$Cal Period 12

FUND 0290 CONDITION STATEMENT	Board Operations 2030010	Trainee Training 2030019291	Continuing Education 2030019292	Fund 0290 Total	FUND 3439 CONDITION STATEMENT Pilot Boat Program 2030026 & Fund 3439 Total
Beginning Fund Balance 6/30/2025-FM12 Report	**3,279,786**	**1,589,977**	**866,441**	**5,736,204**	**14,831,253**
Prior Year Expenditure Adjustments	269,058	94,524		**363,581**	-1,830,157
Prior Year Revenue Adjustments	35,837			**35,837**	7,264,172
Adjusted Beginning Fund Balance-Matches 25/26 FCS	**3,584,681**	**1,684,501**	**866,441**	**6,135,622**	**20,265,268**
Actual Revenues to Date	3,026,043	522,291	321,516	**3,869,850**	
Actual Expenditures to Date	-1,740,640	-500,407	-237,365	**-2,478,412**	
Direct Fund Transfers Out					
Subtotal	**1,285,403**	**21,884**	**84,151**	**1,391,438**	**0**
Ending Fund Balance 6/30/2026	**4,870,084**	**1,706,384**	**950,592**	**7,527,061**	**20,265,268**
Pro-Rata	-169,731	0	0	**-169,731**	
Future Revenue Projection	0	0	0	**0**	0
Future Expenditure Projection	0	0	0	**0**	0
Actual Encumbrances to Date	-398,627	-446,474	-124,202	**-969,302**	0
Projected Fund Balance 6/30/2026	**4,301,726**	**1,259,911**	**826,390**	**6,388,028**	**20,265,268**

BUDGET AUTHORITY STATEMENT - FUND 0290	Board Operations 2030010	Trainee Training 2030019291	Continuing Education 2030019292	Fund 0290 Total	BUDGET AUTHORITY STATEMENT - FUND 3439 Pilot Boat Program 2030026 & Fund 3439 Total
Budget Authority	**4,276,000**	**1,407,620**	**417,380**	**6,101,000**	**20,265,268**
Actual Expenditures to Date	-1,740,640	-500,407	-237,365	**-2,478,412**	0
Encumbrances to Date	-398,627	-446,474	-124,202	**-969,302**	0
Estimated Future Expenditures	0	0	0	**0**	0
Total Projected Expenditures	**-2,139,267**	**-946,880**	**-361,567**	**-3,447,714**	**0**
Savings/Deficit	**2,136,733**	**460,740**	**55,813**	**2,653,286**	**20,265,268**

Note: 1. For clarity, duplicate columns have been removed and/or consolidated. Items highlighted in green have been corrected for non-material errors in the original CHP report. These corrections do not affect the report's substantive findings. 2. The Projected Fund Balance has changed by $306,463 since the August 2026 meeting. This variance is driven primarily by $304,895 (99.5 percent) in prior-year expenditure and revenue adjustments, with the remaining $1,568 (0.5 percent) attributable to net adjustments to expenditures, encumbrances, and pro rata charges.

Supporting Schedule: Board Operations Expenditures and Encumbrances through July 31, 2026

Source and Reporting Period: CHP; FM01

Board Operations

Support										
	FY 25/26	FY 26/27 Actuals					Projected			
Category	Past Year Expenditures	01 -July	02 - August	YTD Expenditures	YTD Encumbrance	YTD Total	Balance (Proj Budget - YTD)	Projected Expenditures	Year-end Balance	Difference
01. Salaries	620,759	52,202		52,202		52,202	568,798	621,000	619,920	1,080
02. Board Fee	40,694	1,800		1,800		1,800	38,894	40,694	40,694	0
05. OASDI	36,964	3,178		3,178		3,178	33,785	36,964	36,964	0
06. Hlth/Dtal/Vsion	34,922	2,989		2,989		2,989	31,933	34,922	34,922	0
07. Retirement	195,773	16,738		16,738		16,738	179,035	195,773	195,773	0
08. Workers Comp	693	1,031		1,031		1,031	69	1,100	593	507
09. Medicare	9,306	761		761		761	8,545	9,306	9,306	0
10. Other Benefits*	45,169	3,846		3,846		3,846	41,283	45,129	45,129	0
11. General Exp	5,178					0	5,178	5,178	5,178	0
12. Printing	139					0	139	139	139	0
13. Communications	4,310					0	4,248	4,248	4,248	0
14. Postage	705				200	200	505	705	705	0
15. Insurance	0					0	0	0	0	0
17. Travel Out	221					0	221	221	221	0
18. Training	0					0	0	0	0	0
19. Facilities	328,782	25,358		25,358	308,861	334,219	15,781	350,000	327,785	22,215
20. Attorney General (DOJ)	84,948					0	81,129	81,129	81,129	0
21. Consulting	515,609				261,636	261,636	253,973	515,609	515,609	0
22. Data Ctrs	0					0	0	0	0	0
23. Info Tech	202,516				45,337	45,337	147,632	192,968	192,968	0
25. Equipment	0					0	0	0	0	0
27. Other Items of Expense	0					0	0	0	0	0
46. Insurance	5,045					0	5,045	5,045	5,045	0
47. Travel In-State	7,535	200		200		200	7,039	7,239	7,239	0
YTD Expenditures	2,139,267	108,102		108,102	616,034	724,136	1,423,232	2,123,566	2,123,566	23,802

Notes: 1. Projected Expenditures are under review with CHP.

Supporting Schedule: Board Operations through October 31, 2026

BILLING DATA

1. Board Operations and Surcharge Rate Data for Fiscal Year 2026-27													
	ACTUALS												
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Mill Rate--High Gross Reg Ton, $	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	0.09243	N/A
per Draft Foot, $	10.26	10.26	10.26	10.26	10.26	10.26	10.26	10.26	10.26	10.26	10.26	10.26	N/A
Moves													
Inward Pilotage	240	219	241	240									**940**
Outward Pilotage	250	225	235	239									**949**
Bay Moves	144	102	114	108									**468**
River Moves	46	46	35	52									**179**
Total Moves	**680**	**592**	**625**	**639**	-	-	-	-	-	-	-	-	**2,536**
% of TOTAL	*27%*	*23%*	*25%*	*25%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*100%*
Tons (Gross Registered Tonnage)													
Inward Pilotage Tons	13,962,737	12,957,286	14,845,190	13,400,031									**55,165,244**
Outward Pilotage Tons	14,255,285	13,343,650	14,448,667	13,573,738									**55,621,340**
Total Tons	**28,218,022**	**26,300,936**	**29,293,857**	**26,973,769**	-	-	-	-	-	-	-	-	**110,786,584**
Average Tons per Move	*57,588*	*59,236*	*61,542*										*58,648*
Draft Ft.													
Inward Pilotage Draft	7,685	7,127	7,784	7,672									**30,268**
Outward Pilotage Draft	7,488	6,873	7,106	7,201									**28,667**
Total Draft Ft.	**15,172**	**14,000**	**14,890**	**14,873**	-	-	-	-	-	-	-	-	**58,935**
% of TOTAL	*26%*	*24%*	*25%*	*25%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*100%*
Pilotage Amounts, $													
Inward Pilotage Amount, $	1,431,509	1,317,078	1,508,975	1,383,823									**5,641,385**
Outward Pilotage Amount, $	1,462,399	1,357,639	1,463,493	1,398,454									**5,681,985**
Bay Moves Amount, $	365,000	255,000	290,000	270,000									**1,180,000**
Misc Charges, $	279,701	252,492	285,700	257,162									**1,075,055**
River Moves Amount, $	230,000	230,000	175,000	260,000									**895,000**
Total Gross Pilotage Revenue	**3,768,609**	**3,412,209**	**3,723,168**	**3,569,438**	-	-	-	-	-	-	-	-	**14,473,424**
% of TOTAL	*26%*	*24%*	*26%*	*25%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*0%*	*100%*
Temporary Transit Fees, $ (not in Gross Pilotage)	**560,150**	**481,950**	**520,200**	**519,350**									**2,081,650**
Board Operations Surcharge Rate, % [1]	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	N/A
SFBP Billed Amount, $	**244,960**	**221,794**	**242,006**	**232,014**									**940,774**
SFBP Cash Amount, $	239,118	241,294	213,008	263,551									**956,970**
Variance	(5,842)	19,500	(28,998)	31,538									**16,197**

2. Prior Year Actuals (Fiscal Year 2025-26)													
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
FY 2024-25 Surcharge Rate, %	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	6.50%	N/A
FY 2024-25 Actual Gross Pilotage, $	3,749,671	3,582,243	3,460,097	3,690,084	3,122,542	3,590,866	3,524,462	3,030,427	3,327,283	3,852,776	3,676,040	3,468,829	42,075,319
FY 2024-25 Actual Temp Transit Fees, $	527,000	507,450	470,050	512,550	439,450	498,100	467,500	430,950	470,050	560,150	538,900	504,050	5,926,200
FY 2024-25 Actual Bd Ops Revenues, $	243,744	232,846	224,907	239,856	202,965	233,406	229,090	196,978	216,268	250,431	245,443	225,474	2,741,407

Supporting Schedule: Trainee Training Expenditures and Encumbrances through July 31, 2026

Source and Reporting Period: CHP; FM01

Trainee Training

Trainee Training Expenditures - Current Year 2026-27											
	FY 25/26	FY 26/27 Actuals									
Category	Past Year Expenditures	July	August	September	YTD Expenditures	YTD Encumbrance	YTD Total	Balance (Proj Budget - YTD)	Projected Expenditures	Year-end Balance	Difference
08. Workers Comp	7,234	3,062			3,062		3,062	4,172	7,234	7,234	0
11. General Exp	10,000						0	10,000	10,000	10,000	0
17. Travel Out	3,476						0	5,000	5,000	5,000	0
20. Attorney General (DOJ)	43,184						0	45,000	45,000	45,000	0
21. Consulting	524,446					126,066	126,066	398,934	525,000	525,000	0
26. Other (Stipend)	358,541	17,000			17,000		17,000	85,000	102,000	102,000	0
YTD Expenditures	946,880	20,062			20,062	126,066	146,128	548,106	694,234	738,841	0

Notes: 1. Projected Expenditures are under review with CHP.

Supporting Schedule: Trainee Training Program through October 31, 2026

BILLING DATA

1. Trainee Training and Surcharge Rate Data for Fiscal Year 2026-27													
	ACTUALS												
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Trainee Training Surcharge Rate, $ [1]	30	30	30	30	30	30	30	30	30	30	30	30	N/A
Number of Trainees [2]	2	2	1	1									N/A
Surcharge Rate per Move, $	60	60	30	30	0	0	0	0	0	0	0	0	N/A
Moves													
Trainee Training Moves	659	567	612	611									**2,449**
Total Moves	**659**	**567**	**612**	**611**									**2,449**
% of TOTAL	*26.9%*	*23.2%*	*25.0%*	*24.9%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*100%*
SFBP Billed Amount, $	**39,540**	**20,490**	**18,360**	**18,330**									**96,720**
SFBP Cash Amount, $	44,090	37,924	19,097	19,615									**120,727**
Variance	4,550	17,434	737	1,285	-	-	-	-	-	-	-	-	**24,007**

2. Prior Year Actuals (Fiscal Year 2025-26)													
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
FY 2024-25 Surcharge Rate, $	20	20	20	20	20	20	20	20	20	25	25	25	N/A
FY 2024-25 Actual Moves	620	597	553	603	517	586	550	507	553	660	634	593	6,973
FY 2024-25 Actual Trainee Training Revenues, $	37,200	40,680	44,240	48,240	41,360	46,880	44,000	39,900	33,180	49,425	47,550	41,675	514,330

[1] Surcharge adjusted to $30 on 7/1/2026.

[2] Trainee count reflects number of trainess at the END of the month for the current fiscal year. Trainees with their respective start and end dates (if applicable) and statuses are: Active Trainees: Roberts (since 8/19/2025); Resigned: Johnson (1/9/2024 through 8/6/2026).

Supporting Schedule: Continuing Education Expenditures and Encumbrances through July 31, 2026

Source and Reporting Period: CHP; FM01

Continuing Education

Pilot Cont Ed Expenditures - Current Year 2026-27											
	FY 25/26										
Category	Past Year Expenditures	July	August	September	YTD Expenditures	YTD Encumbrance	YTD Total	Balance (Proj Budget - YTD)	Projected Expenditures	Year-end Balance	Difference
17. Travel Out	40,843						0	41,000	41,000	40,843	157
18. Training	0						0	0	0	0	0
21. Consulting	320,724					300,288	300,288	20,712	321,000	320,724	276
27. Other Items of Expense	0						0	0	0	0	0
47. Travel In-State	0						0	0	0	0	0
YTD Expenditures	361,567					300,288	300,288	61,712	361,567	361,567	433

Supporting Schedule: Continuing Education Program through October 31, 2026

BILLING DATA

1. Continuing Education and Surcharge Rate Data for Fiscal Year 2026-27													
	ACTUALS												
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Continuing Education Surcharge Rate, $ [1]	50	50	50	50	50	50	50	50	50	50	50	50	N/A
Moves													
Pilot Continuing Education Moves	659	567	612	611									**2,449**
Total Moves	**659**	**567**	**612**	**611**									**2,449**
% of TOTAL	*26.9%*	*23.2%*	*25.0%*	*24.9%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*100%*
SFBP Billed Amount, $	**32,950**	**28,350**	**30,600**	**30,550**									**122,450**
SFBP Cash Amount, $	31,950	32,550	26,954	32,691	-	-	-	-	-	-	-	-	**124,146**
Variance	(1,000)	4,200	(3,646)	2,141	-	-	-	-	-	-	-	-	**1,696**

2. Prior Year Actuals (Fiscal Year 2025-26)													
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
FY 2024-25 Surcharge Rate, $	45	45	45	45	45	45	45	45	45	50	50	50	N/A
FY 2024-25 Actual Moves	620	597	553	603	517	586	550	507	553	660	634	593	6,973
FY 2024-25 Actual Cont. Ed. Revenues, $	27,900	26,865	24,885	27,135	23,265	26,370	24,750	22,815	24,885	32,950	31,700	29,650	323,170

[1] Surcharge adjusted to $50 on 4/1/2026.

Supporting Schedule: Pilot Boat Expenditures and Encumbrances through July 31, 2026

Source and Reporting Period: CHP; FM01

Pilot Boat

Actuals								Projected	
Fund	Category	Fiscal Year	July	August	YTD Expenditures	YTD Encumbrance	YTD Total	Balance (Proj Budget - YTD)	Projected Expenditures
0290	25. Equipment	2022					0		
0290	25. Equipment	2023					0		
0290	25. Equipment	2024					0		
3439	25. Equipment	2024					0		
3439	25. Equipment	2025					0		
3439	25. Equipment	2026	70,966		70,966		70,966	1,759,191	1,830,157
3439	27. Other Items of Expense	2025					0		

Note: YTD Total expenditures of $1,830,157 are under review with CHP and will be adjusted in future reporting.

Supporting Schedule: Pilot Boat Program through October 31, 2026

BILLING DATA

1. Pilot Boat and Surcharge Rate Data for Fiscal Year 2026-27													
	ACTUALS												
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
Pilot Boat Surcharge Rate, $ [1]	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	0.020	N/A
Tons (Gross Registered Tonnage)													
Inward Pilotage Tons	13,962,737	12,957,286	14,845,190	13,400,031									**55,165,244**
Outward Pilotage Tons	14,255,285	13,343,650	14,448,667	13,573,738									**55,621,340**
Total Tons	**28,218,022**	**26,300,936**	**29,293,857**	**26,973,769**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**-**	**110,786,584**
% of TOTAL	*25.5%*	*23.7%*	*26.4%*	*24.3%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*0.0%*	*100%*
SFBP Billed Amount, $	**564,360**	**526,019**	**585,877**	**539,475**									**2,215,732**
SFBP Cash Amount, $	545,328	552,285	508,134	641,666									**2,247,413**
Variance	(19,032)	26,267	(77,743)	102,191	-	-	-	-	-	-	-	-	**31,682**

2. Prior Year Actuals (Fiscal Year 2025-26)													
	Jul	Aug	Sep	Oct	Nov	Dec	Jan	Feb	Mar	Apr	May	Jun	Total
FY 2024-25 Surcharge Rate, $	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	0.0200	N/A
FY 2024-25 Actual Tons	29,416,932	28,064,546	27,479,613	29,195,703	23,226,975	28,209,139	27,613,593	23,285,397	26,166,864	29,049,916	29,043,303	26,641,234	327,393,215
FY 2024-25 Actual Pilot Boat Surcharge Revenues, $	591,472	564,649	540,929	674,000	455,257	514,314	543,035	509,170	543,591	506,709	611,339	541,526	6,595,991

[1] Surcharge adjusted to $0.020 on 4/1/2025.

Supporting Schedule: Revenue Detail, Including Surcharges, Interest, and Misc. Revenue through July 31, 2026

Source and Reporting Period: CHP; FM01

FY 2026-27 Revenue								
Source: SFBP Wire Transfers	**FY**	**FM**	**AA - Operations 4172500001**	**AB - Pilot Trainee (Trainee Trng) 4172500003**	**AC - Serving Pilot (Con't Educ) 4172500002**	**AD - Pilot Boat 4172500005**	**125600-01 Pilot Trainee Training Application Fee**	**Totals**
FM01 @ 6.5% (AA) - Actuals/Projected	26-27	July	246,960	39,540	32,950	564,360		883,810
FM02 @ 6.5% (AA) - Projected	26-27	Aug	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM03 @ 6.5% (AA) - Projected	26-27	Sept	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM04 @ 6.5% (AA) - Projected	26-27	Oct	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM05 @ 6.5% (AA) - Projected	26-27	Nov	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM06 @ 6.5% (AA) - Projected	26-27	Dec	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM07 @ 6.5% (AA) - Projected	26-27	Jan	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM08 @ 6.5% (AA) - Projected	26-27	Feb	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM09 @ 6.5% (AA) - Projected	26-27	Mar	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM10 @ 6.5% (AA) - Projected	26-27	Apr	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM11 @ 6.5% (AA) - Projected	26-27	May	*210,000*	*47,000*	*25,000*	*571,000*		853,000
FM12 @ 6.5% (AA) - Projected	26-27	Jun	*210,000*	*47,000*	*25,000*	*571,000*		*853,000*
Trainee Application Fees Refund	26-27							-
Escheat-Unclaimed Check/Warrant								-
Interest To-Date - Actuals *	26-27							-
Total YTD Revenue/Interest							-	**10,266,810**
Projected Future Revenue			**2,556,960**	**556,540**	**307,950**	**6,845,360**		**10,266,810**
Projected Future Interest			-	-	-	-		-
Total Revenue			**2,556,960**	**556,540**	**307,950**	**6,845,360**	-	**20,533,621**

Notes: 1. Reported revenue is under review with CHP.

Supporting Schedule: Fiscal Year 2026-27 Budget Authority by Program

Budget Authority - 2026-27 Enacted Budget	$12,722,000

Fiscal Year 2026-27 Pilot Boat Authority	
Pilot Boat Program	$6,000,000
Total	**$6,000,000**

Fiscal Year 2026-27 Board Operations Authority	
Board Operations	$1,907,512
ITMP	$2,702,488
Facilities	$379,000
Legal	$150,000
Operations Support	$101,000
Total	**$5,240,000**

Fiscal Year 2026-27Trainee Training Authority	
Trainee Training Program	$1,008,000
Trainee Training Support	$57,000
Total	**$1,065,000**

Fiscal Year 2026-27 Cont. Education Authority	
Continuing Education Program	$417,000
Total	**$417,000**

TOTAL ALL PROGRAMS	**$12,722,000**

Notes: 1. The Pilot Boat Program budget authority reflects the amount shown in the enacted budget; however, pursuant to Harbors and Navigation Code Section 1159.1, the Board is authorized to expend moneys without fiscal year limitations. 2. Funds budgeted for Legal expenses are included in the current budget as a matter of fiscal prudence and planning. The inclusion of Legal expenses does not imply that these funds in support of legal actions the Board is involved with will be expended, that a resolution(s) is anticipated, or that the matter(s) will be concluded in a particular manner.

Supporting Schedule: Detailed ITMP Budget by Category and Enactment Year

	Budget Authority for FY 2026-27 (by Enactment Year)		
ITMP Budget Authority by Expenditure Category	**FY 2025-26**	**FY 2026-27**	**TOTAL**
External: IT Solution and Prof. Services	$0	$1,895,000	**$1,895,000**
IT Project Manager	$0	$209,000	**$209,000**
Independent Verification & Validation (IV&V)	$0	$209,000	**$209,000**
CDT Project Approval and Oversight (Implementation)	$0	$125,000	**$125,000**
Licenses and Vendor Maintenance	$117,500	$0	**$117,500**
CDT Project Approval and Oversight (Planing; first 3 months of FY 2026-27)	$0	$35,000	**$35,000**
IT Spec III (BA)	$29,685	$0	**$29,685**
IT Spec II (PM)	$26,998	$0	**$26,998**
IT Spec II (ADSD)	$26,998	$0	**$26,998**
IT Spec III (Infra)	$14,843	$0	**$14,843**
IT Spec II (Security)	$13,464	$0	**$13,464**
TOTAL	**$229,488**	**$2,473,000**	**$2,702,488**

Note: Projected ITMP expenditures assume 100% of ITMP budget authority is expended. However, final ITMP system implementation costs are subject to negotiation.

Supporting Schedule: SMIF Interest Payments to Board Funds 0290 and 3439, Fiscal Year 2026-27

Source and Reporting Period: CHP; FY 2026-27 SMIF Interest Payment Amounts from CHP

Fund 0290: Board Operations account, including the Trainee Training and Continuing Education accounts

Fund 3439: Pilot Boat Surcharge account

Projected SMIF Interest for FY 2026-27

Quarter	Accounting Date	Status	Fund 0290	Fund 3439	Total
Q1	15-Jul-26	Actual	$70,046	$180,511	**$250,557**
Q2	15-Oct-26	Actual	$75,054	$201,531	**$276,586**
Q3	TBD	Forecast	$75,054	$224,999	**$300,054**
Q4	TBD	Forecast	$75,054	$251,200	**$326,254**
Total			**$295,209**	**$858,241**	**$1,153,450**

Note: SMIF interest is apportioned quarterly based on the average daily fund balance and the applicable interest rate for the prior quarter. Q3 and Q4 projections for Fund 0290 are conservative, holding the Q2 actual rate flat rather than assuming growth, and reflect anticipated drawdowns for ITMP and Facilities. Projections for Fund 3439 assume continued growth based on the Q1-to-Q2 trend in actuals.

SMIF AMOUNT FOR JULY 15, 2026

Ledger	C_DTL_COL		
Account	4163000		
Acctg Date	**ENY**	**Fund**	**Sum of Sum Amount**
7/15/2026	**2025**	0290	(70,046.41)
		3439	(180,510.77)
Grand Total			**(250,557.18)**

SMIF AMOUNT FOR OCTOBER 15, 2025

Ledger	C_DTL_COL		
Account	4163000		
Sum of Sum Amount		**ENY**	
Fund	**Journal Date**	**2026**	**Grand Total**
0290	10/15/2026	(75,054.48)	(75,054.48)
3439	10/15/2026	(201,531.16)	(201,531.16)
Grand Total		(276,585.64)	(276,585.64)

Supporting Schedule: ITMP Program Allocations by Functional Requirements

FY 2026-27 ITMP Budget Authority: $2,702,488

Program	Functional Requirements Associated with Program	% of Total	Costs Allocated to Program
Board Operations	127	67.6%	$1,825,617
Trainee Training	15	8.0%	$215,624
Pilot Boat	25	13.3%	$359,373
Pension	21	11.2%	$301,874
Total	**188**	**100.0%**	**$2,702,488**

Note: 1. Costs for ITMP are apportioned to Board programs based on the number of functional requirements associated with each program. Functional requirements are the specific business capabilities each program needs the system to perform, such as issuing a license, collecting trainee data, or managing the pilot boat program. The count of these requirements serves as a proxy for each program's relative share of system scope and development effort.

Supporting Schedule: Actual and Projected Training and Cont. Ed. Budget Authorities

Actual and Projected Training and Cont. Ed. Budget Authorities, Fiscal Years 2026-27 through 2029-30

				Fiscal Year Budget Authority			
Trainee Training	**Status**	**Enacted Year**	**Funding Type**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
				Actual	*Projected*	*Projected*	*Projected*
Baseline Budget Authority	Approved	2026-27	Ongoing	1,007,620	1,007,620	1,007,620	1,007,620
Trainee Training Support	Approved	2026-27	Ongoing	57,000	63,000	70,000	70,000
			Subtotal	**1,064,620**	**1,070,620**	**1,077,620**	**1,077,620**

				Fiscal Year Budget Authority			
Continuing Education	**Status**	**Enacted Year**	**Funding Type**	**2026-27**	**2027-28**	**2028-29**	**2029-30**
				Actual	*Projected*	*Projected*	*Projected*
Baseline Budget Authority	Approved	2026-27	Ongoing	417,380	417,380	417,380	417,380
			Subtotal	**417,380**	**417,380**	**417,380**	**417,380**

TRAINING TOTAL	**1,482,000**	**1,488,000**	**1,495,000**	**1,495,000**

Supporting Schedule: FY 2026-27 Trainee Training Projected Expenditures

Source: BOPC Projections based on FY 2025-26 data from CHP

Trainee Training—FY 2026-27 Projected Expenditures

Category	FY 2025-26 Expenditures and Encumbrances Total	FY 2026-27 Projections												
		July	August	September	October	November	December	January	February	March	April	May	June	**Total**
08. Workers Comp	**$7,234**	$603	$603	$603	$603	$603	$603	$603	$603	$603	$603	$603	$603	**$7,234**
11. General Exp	**$10,000**	$833	$833	$833	$833	$833	$833	$833	$833	$833	$833	$833	$837	**$10,000**
17. Travel Out	**$3,476**	$5,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$5,000**
20. Attorney General (DOJ)	**$31,898**	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	$3,750	**$45,000**
21. Consulting	**$527,929**	$62,981	$0	$20,000	$0	$0	$0	$0	$0	$0	$0	$0	$45,000	**$127,981**
Dainis and Company Inc	**$283,410**	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$0**
San Francisco Bar Pilots	**$136,888**	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$45,000	**$45,000**
Artelia	**$32,000**	$32,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$32,000**
UCSF	**$27,568**	$27,568	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$27,568**
Exam Admin. (Incl. Sim. Roles, and Evaluators)	**$0**	$0	$0	$20,000	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$20,000**
Cal Poly Maritime	**$44,650**	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$0**
American Maritime Safety	**$3,413**	$3,413	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$3,413**
26. Other (Stipend)	**$358,541**	$17,000	$10,145	$8,500	$8,500	$8,500	$8,500	$25,500	$25,500	$25,500	$42,500	$42,500	$42,500	**$265,145**
ITMP Allocation	**$0**	$215,624	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	$0	**$215,624**
Total	**$939,078**	**$305,791**	**$15,331**	**$33,686**	**$13,686**	**$13,686**	**$13,686**	**$30,686**	**$30,686**	**$30,686**	**$47,686**	**$47,686**	**$92,690**	**$675,984**

Projected FY 2026-27 Baseline Costs, excl. ITMP Allocation	$460,360
ITMP Allocation	$215,624
Total	**$675,984**

FY 2026-27 Budget Authority	$1,065,000
Projected FY 2026-27 Costs	$675,984
Budget Authority Surplus/(Deficit)	**$389,016**

Notes: 1. Projected ITMP expenditures assume 100% of ITMP budget authority is expended. However, final ITMP system implementation costs are subject to negotiation. ITMP program expenditure allocations to the Trainee Training are based on the percentage of system functionality that supports each program. The ITMP allocation is shown in Period 1 (July 2026; FM01) for illustrative purposes. While the exact period in which this cost will be allocated is not yet known, it is assigned to FM01 to indicate that the expense is expected to occur within FY 2026-27. 2. FY 2025-26 expenditures and encumbrances are contracted/encumbered amounts. 3. Trainee Training Program exam-related costs received in FY 2026-27 for Dainis and Cal Poly Maritime will be applied to funds encumbered in FY 2025-26. 4. SFBP costs are pro-rated against the FY 2026-27 contract value of $126,067 (maximum contract value based on 8 trainees), calculated based on the number of active trainees in the program.

Supporting Schedule: FY 2026-27 Projected Trainee Program Participants

Source: BOPC Projections based Trainee Training Program participants

Trainee Training—FY 2026-27 Projected Trainees in Program by Month

	FY 2026-27 Trainee Projections							
Month	Roberts	Johnson	New Trainee #1	New Trainee #2	New Trainee #3	New Trainee #4	New Trainee #5	Total Trainees
July	1	1	0	0	0	0	0	**2**
August	1	0	0	0	0	0	0	**1**
September	1	0	0	0	0	0	0	**1**
October	1	0	0	0	0	0	0	**1**
November	1	0	0	0	0	0	0	**1**
December	1	0	0	0	0	0	0	**1**
January	1	0	1	1	0	0	0	**3**
February	1	0	1	1	0	0	0	**3**
March	1	0	1	1	0	0	0	**3**
April	1	0	1	1	1	1	0	**5**
May	1	0	1	1	1	1	0	**5**
June	1	0	1	1	1	1	0	**5**
Months in Program	**12**	**1**	**6**	**6**	**3**	**3**	**0**	**31**

Average Trainees in Program *2.583*

Note: Currently, there is one (1) active trainee in the Pilot Training Program. Trainee Johnson resigned on August 6, 2026. For purposes of calculating the annual average number of active trainees, Trainee Johnson's six days of participation in August have been excluded, as they have a minimal impact on the overall average.

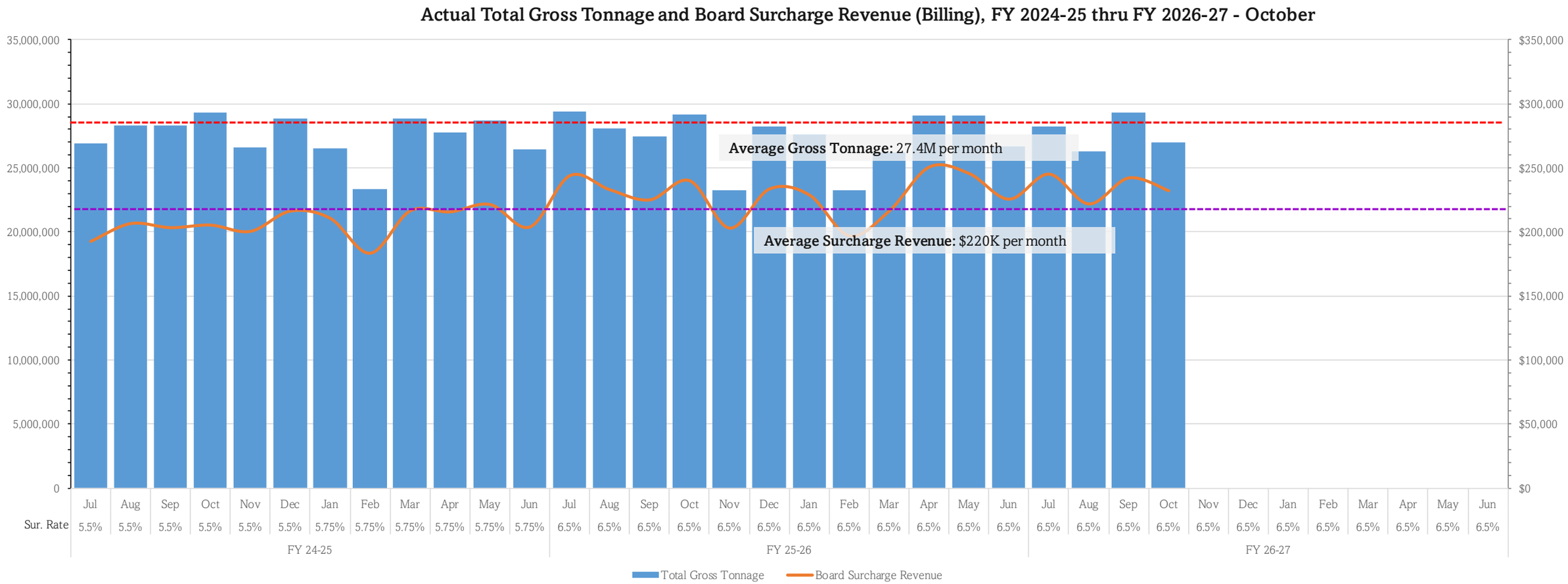
Supporting Schedule: FY 2026-27 Projected Budget Authority Surplus / (Deficit)

U	*FY 2027-28 Budget Authority (baseline program costs)*	*$2,379,012*	*$1,070,620*	*$417,000*	*$6,000,000*
V = T ÷ U	*Projected Fund Balanace on 6/30/2027 vs. FY 2027-28 Budget Authority*	*85.2%*	*75.3%*	*195.9%*	*N/A*
	FY 2026-27 Budget Authority Total (Incl. Operations, ITMP, Facilities, and Legal)	*$5,240,000*	*$1,065,000*	*$417,000*	*$6,000,000*
	FY 2026-27 Budget Authority Surplus/(Deficit) (Pro Rata is excluded from Budget Authority calculations)	*$121,980*	*$29,076*	*$55,000*	*N/A*

Note: 1. The Pilot Boat Program budget authority reflects the amount shown in the enacted budget; however, pursuant to Harbors and Navigation Code Section 1159.1, the Board is authorized to expend moneys without fiscal year limitations.

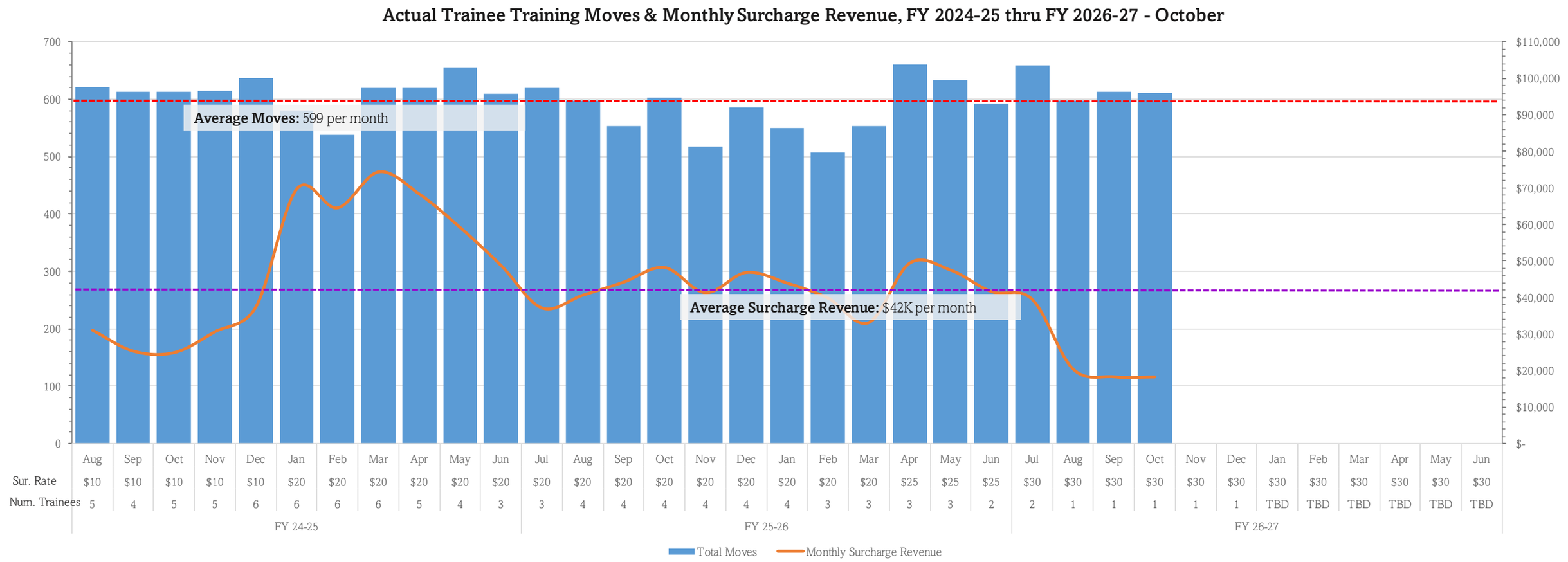
Supporting Schedule: Board Operations Tonnage and Revenue, Fiscal Years 2024-26 through 2026-27 – October

BILLING DATA



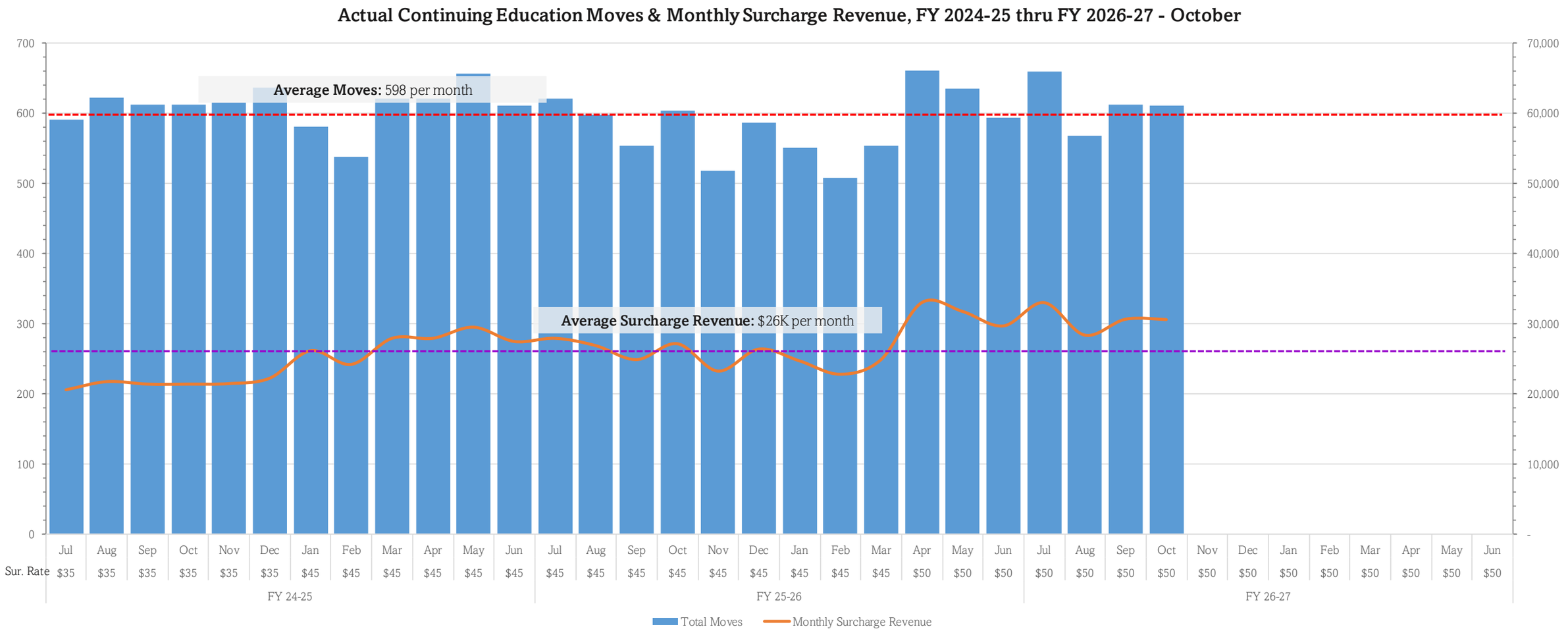
Supporting Schedule: Trainee Training Moves and Revenue, Fiscal Years 2024-26 through 2026-2 – October

BILLING DATA



Supporting Schedule: Continuing Education Moves and Revenue, Fiscal Years 2024-26 through 2026-27 – October

BILLING DATA



Supporting Schedule: Pilot Boat Tonnage and Revenue, Fiscal Years 2024-26 through 2026-27 – October

BILLING DATA

